MEMORANDUM OF UNDERSTANDING
BETWEEN INTERNATIONAL ASSOCIATION OF FIREFIGHTERS
LOCAL 1775 AND ROSS VALLEY FIRE DEPARTMENT

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2012 Firefighter Mou w exhibits

06/12/12
MEMORANDUM OF UNDERSTANDING

BETWEEN INTERNATIONAL ASSOCIATION OF FIREFIGHTERS
LOCAL 1775 AND ROSS VALLEY FIRE DEPARTMENT

The salaries, hours, fringe benefits and working conditions set forth herein have been mutually agreed by the designated bargaining representatives of Ross Valley Fire Department (hereinafter “Authority”) and International Association of firefighters Local 1775 (hereinafter “Association”).

1. RECOGNITION AND COOPERATION

a. Authority, by Section 17e of the Joint Powers Agreement of February 21, 1982, has recognized Association as the exclusive bargaining representative for all full-time employees of Authority other than the Chief, Administrative Assistant, Fire Inspector, and Firefighter Apprentices.

b. Both parties recognize their mutual obligation to cooperate with each other to assure service of the highest quality and efficiency to the residents of Authority's territory.

c. Authority semi-annually shall furnish to Association a list of the names, classifications, and addresses of all employees in the Unit, and to each employee a statement of net accrual of vacation and sick leave.

2. SALARIES

The monthly salaries payable to full-time employees covered by this agreement shall be as follows:

<table>
<thead>
<tr>
<th></th>
<th>Step A</th>
<th>Step B</th>
<th>Step C</th>
<th>Step D</th>
<th>Step E</th>
</tr>
</thead>
<tbody>
<tr>
<td>Captain</td>
<td>6,635</td>
<td>6,967</td>
<td>7,315</td>
<td>7,681</td>
<td>8,065</td>
</tr>
<tr>
<td>Firefighter/Engineer</td>
<td>5,783</td>
<td>6,073</td>
<td>6,376</td>
<td>6,695</td>
<td>7,030</td>
</tr>
</tbody>
</table>

b. Step placement and advancement shall be in accordance with the provisions of Section 11 of Authority's Civil Service Rules and Regulations, appended hereto as Exhibit “A”.

c. Any Firefighter/Engineer assigned and working as Acting Captain shall be paid at a step in the salary range for Captain corresponding to the employee’s step in the Firefighter/Engineer range.

d. Any Captain assigned and working as an Acting Battalion Chief shall be paid at Step A in the salary range for Battalion Chief, as per Battalion Chief contract.
e. Hourly rates for 56-hour employees shall be calculated by dividing an employee's monthly salary by 242.

f. The difference between each step (A through E) will be set at 5%.

g. Employees are eligible for the first step increase after 12 months of employment and every 12 months thereafter until Step “E” is reached.

3. WORKING HOURS AND OVERTIME

a. During the term of this agreement, the normal Fire Duty Cycle for Firefighter/Engineer and Captain shall consist of two twenty four (24) hour shifts followed by ninety-six (96) hours off duty. Shifts shall not exceed forty-eight (48) hours duration, commencing at 7 o'clock a.m. Regular overtime is time worked by a Firefighter/Engineer or Captain, beyond forty-eight (48) hours in the standard fire duty cycle. For purposes of computing regular overtime, vacation, sick and compensatory time shall be considered time worked.

b. Overtime for Fair Labor Standards Act (FLSA) purposes is time worked by a Firefighter/Engineer or Captain beyond one hundred eighty-two (182) hours in a twenty-four (24) day work period (as that term is used by the wage and hour division of the Department of Labor) and is the time frame in which hours worked will be counted for the purpose of computing overtime under FLSA regulations.

c. All overtime work authorized by the Chief or his/her designee shall be paid at time and one-half. Employees shall have the option to accumulate Compensatory Time Off (CTO) in lieu of pay for overtime worked. CTO may be accumulated at a rate of 1.5 to 1.0 up to a total of 240 hours maximum, and may be taken at a time mutually convenient to the employee and employer and subject to the vacation schedule. Total accumulated hours by employee will be calculated on July 1 of each year. Employees who have accumulated more than 240 hours as of July 1 will be notified by the employer of that fact, and allowed to schedule time off to bring the hours accumulation to below 240 hours. CTO in excess of one (1) hour shall be calculated in 1/2 hour increments. No employee shall be allowed to carry more than 240 comp time hours on the books.

d. All overtime worked, up to a maximum of eight (8) hours, shall be computed at a minimum of one-hour overtime computed on a 40 hour work week rate. For time worked between 8 and 12 hours, the employee shall be paid eight (8) hours at the 40 hour work week rate. Any overtime in excess of 12 hours is paid based on a 56 hour work week rate.

e. Employees may exchange shifts in accordance with the shift trade policy appended hereto as Exhibit "B".

f. The Chief may assign, at his or her discretion, for a period not exceeding thirty (30) days, any employee to work on a typical 40-hour per week schedule for administrative projects. If the assignment is to exceed thirty days, there must be the mutual consent of the Fire Chief and the employee.
4. HOLIDAYS

a. Holiday time off shall not apply to Captains, or Firefighter/Engineers covered by this agreement. In lieu thereof, regular full-time employees shall receive one-half shift's pay for each of the following holidays:

   New Year's Day; Martin Luther King, Jr. Day; Lincoln's Birthday; Washington's Birthday; Memorial Day; Independence Day; Labor Day; Admission Day; Veterans' Day; Thanksgiving Day; Friday after Thanksgiving Day; December 24, 1/2 day; Christmas Day; December 31, 1/2 day. In addition to the above, any other single day appointed by the President of the United States or the Governor of California and observed by the Authority as a public fast, Thanksgiving or holiday.

b. Alternatively, an employee may at his/her option, only if convenient to Authority, receive equivalent time off, no later than coincident with his/her next vacation.

c. Holiday pay shall be paid in twenty-four (24) semi-monthly pay checks.

5. VACATION

a. During the term of this agreement, regular full-time employees shall earn entitlement to annual vacation on the basis of continuous service in accordance with the following schedule:

<table>
<thead>
<tr>
<th>YEARS OF SERVICE</th>
<th>ANNUAL VACATION ENTITLEMENT</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 through 3</td>
<td>5  24-hour shifts</td>
</tr>
<tr>
<td>4 through 7</td>
<td>7  24-hour shifts</td>
</tr>
<tr>
<td>8 through 12</td>
<td>9  24-hour shifts</td>
</tr>
<tr>
<td>13 through 15</td>
<td>10 24-hour shifts</td>
</tr>
<tr>
<td>16 and over</td>
<td>12 24-hour shifts</td>
</tr>
</tbody>
</table>

b. Vacation time shall be accumulated monthly from the outset of employment.

c. An employee on his/her anniversary date may carry forward no more than eighteen (18) months vacation accrual. (Example: If an employee accrues 12 shifts per year, then he/she may carry forward no more than 18 shifts on his/her anniversary date.)

d. An employee who resigns, retires, is laid off or discharged, and who has earned vacation time to his/her credit, shall be paid for said earned vacation as of the effective date of the termination.

e. Vacation shall be accumulated in accordance with the schedule set forth in paragraph 5-a of this agreement only for time actually worked. The following shall be treated as time worked for purposes of this subsection: paid vacation or sick leave; periods of leave without pay not exceeding three (3) weeks; periods of non-charged leave for work-connected illness or injury if the disability is determined to be temporary.

f. A maximum of 72 hours of vacation may be taken in advance of accrual, if approved by the Chief as convenient to Authority.
6. SICK LEAVE

a. Disability of a Firefighter/Engineer or Captain resulting from a work-connected illness or injury shall be compensated exclusively in accordance with Labor Code 4850. Time off work of a Firefighter/Engineer or Captain resulting from illness or injury not connected with work for Authority shall be charged against accrued sick leave, provided in case of absence caused by compensable injury sustained while gainfully employed by a commercial employer, the employee shall remit to Authority any temporary disability compensation provided under the Workers’ Compensation law.

b. During the term of this agreement, all regular full-time employees shall accrue one-half shift of sick leave for each month or major fraction thereof worked. Sick leave shall accrue only for time actually worked. The following shall be treated as time worked for purposes of this subsection: paid vacation or sick leave; periods of leave without pay not exceeding three (3) weeks; periods of non-charged leave for work-connected illness or injury if the disability is determined to be temporary.

c. Unused sick leave shall accumulate up to a maximum of 60 shifts (for 24 hour personnel) for the purposes of payoff as per the MOU at time of retirement, but no maximum for the use of such sick leave as per this M.O.U. Separation/retirement payoff will be limited to this maximum factor of 60 shifts as per the MOU. Employees with an excess of six months as of 7/1/02 shall maintain that cap limit as the maximum sick leave accumulation allowable for payoff purposes. See Exhibit “J” for this cap limit.

Members, with an excess of 60 shifts as of 7/1/02, using sick leave will have such leave deducted from this maximum total for payoff purposes.

d. In case of necessity, up to seventy-two (72) hours of sick leave may be taken in advance of accrual if approved by the Chief.

e. In case of the death, illness or injury of a person having a close familial relationship with an employee covered by this agreement, up to seventy-two (72) hours of sick leave per contract year may be taken as bereavement or familial care leave. A familial relationship includes the employee’s immediate family members and shall consist of the employee’s spouse, children, parents, grandparents, grandchildren, brothers, sisters; spouse’s children, parents, grand- parents, grandchildren, brothers, sisters or any other person previously identified, in writing, to the Chief, with whom the employee has a familial relationship.

f. A physician’s certificate in a form acceptable to the Executive Officer may be required by the Chief or Executive Officer before any absence is charged against sick leave, or before return to work is permitted after extended illness or serious injury. All illnesses or injuries that result in more than two months off from full duty will require a Department selected physicians release before a return to full duty.

g. Association recognizes the right of Authority to verify sick leave.

h. An employee using less sick leave in a contract year than he/she has accrued in that year may elect to transfer twenty five percent (25%) of the excess to his/her vacation accrual, or may elect to have equivalent cash contributed to the Supplemental Retirement Program (deferred compensation).
i. Retirees shall receive 100% credit for accumulated sick leave, said credit to be added to his/her length of service at retirement. In the alternative, the employee can take 50% of accumulated sick leave in cash value at retirement at his/her discretion.

j. If an employee is unable to return to work before his/her sick leave accrual is exhausted, charge shall be made against compensatory time accrual or vacation accrual.

7. SPECIAL LEAVE

a. Military leave with pay shall be granted in accordance with and not exceeding the requirements of applicable federal and state laws.

b. Jury leave with pay shall be granted to an employee called for potential jury duty or serving on a jury, provided he/she endorses over to Authority any compensation received therefore.

c. Leave of absence without pay may be granted by the Chief for up to seven (7) calendar days, or by the Executive Officer upon recommendation of the Chief for up to ninety (90) calendar days, only in accordance with standards appended hereto as Exhibit "C".

8. CAFETERIA PLAN

a. The parties agree to establish a benefit program whereby the Authority will make a fixed donation to each employee’s account during each month for benefits, and the employee will be given the maximum amount of flexibility allowed by the various plans to apply the contribution to the benefit(s) he/she prefers. For the term of this contract, the amount of the cafeteria plan shall be an amount equal to the full family cost of Kaiser (PERS Kaiser Bay Area Plan) which at this time is $1,587. Any unused amount can be applied toward other benefits including dental, life, disability, and cash back to the employee. The cash back, however, can not exceed $320 per month.

b. Employees will be allowed to change their utilization of the benefit plan only once per year, during the PERS Open Enrollment Period of each calendar year. The benefits upon which this amount of money may be distributed are: the premium for the Public Employees Retirement System Health Care Act, the premium for the dental plan, and the premium for disability and life insurance.

c. Employees will be given an annual statement of the amounts paid to each option. Employees choosing to waive participation in one or more insurance programs may do so only after providing acceptable proof of equivalent coverage through other sources.

d. Authority agrees to provide per Government Code Section 22850 the benefits of the Public Employees' Medical and Hospital Care Act for all employees and annuitants (retirees).
e. Authority agrees to continue to pay the health, dental, and life insurance premiums for those employees who have been injured off the job and chose to go on the private insurance plan, and therefore off of salary status. The Authority also agrees that the seniority of that person will not be affected. This is for a maximum of six (6) months unless both parties agree to continue thereafter.

9. UNIFORM, EDUCATION COST AND HOUSING ALLOWANCES

a. Authority agrees to pay during the term of this agreement to each regular full-time employee covered by this agreement who is required to maintain a uniform, a uniform allowance at the rate of $720 per year, payable at a rate of $30 per pay period.

b. An employee who qualifies for education cost reimbursement under the standards appended hereto as Exhibit “D” shall for the duration of such qualification receive such reimbursement as established by Exhibit “D”.

c. A Firefighter/Engineer or Captain, who maintains his/her residence within the jurisdictional boundaries of the Authority or within fifteen (15) minutes driving time from an Authority fire station shall receive a housing allowance of $200.00 per month, provided he/she responds regularly to off-duty general alarms. In the event of consistent failure to so respond, the Executive Officer may suspend said allowance for a maximum of six (6) months at any one time.

d. A Firefighter/Engineer or Captain, who maintains his/her residence within the County of Marin, but not within the jurisdictional boundaries of the Authority or within fifteen (15) minutes driving time from an Authority fire station shall receive a housing allowance of $100.00 per month.

10. PARAMEDIC PROGRAM

a. For the term of this agreement, in recognition that Ross Valley Paramedic Authority reimburses Ross Valley Fire Department for the cost of the engine company paramedic program, State licensed, Marin County accredited Firefighter/Paramedics who are designated and serving as a Paramedic on an engine company shall receive a professional pay differential equal to 11 percent of base salary. This differential shall be based on and added to the current step of the firefighter/paramedic.

b. Personnel designated and serving as Firefighter/Paramedic shall be expected to continuously maintain their Marin County Paramedic Accreditation unless released from the requirement by the Department. A firefighter/paramedic, upon promotion to a higher rank, will have the option, during his/her probation period, to drop the County certification and stop functioning as a firefighter/paramedic. A firefighter/paramedic who wishes to drop the County certification and stop functioning as a firefighter/paramedic will only be allowed to do so at the time of designation of a new firefighter/paramedic or, with the approval of the Chief, for valid reasons.

c. The Department will set as a minimum standard for Paramedics the possession of current certificates for PALS or equivalent, PHTLS or equivalent and ACLS. It will be the individual responsibility of each Paramedic to maintain these certifications and any others mandated by the State of California and/or the
County of Marin. All such recertifications will be completed by each paramedic in a timely manner so that no portion of a certification or minimum standard lapses during the course of employment as a Firefighter/Paramedic by the Ross Valley Fire Department.

d. It is recognized that the maintenance of professional competency is the joint responsibility of the RVFD and each paramedic. The Department will allow each paramedic thirty two (32) hours per calendar year to maintain these skills. If the paramedic chooses to attend such skills maintenance on duty, then a replacement will be hired if needed. If the paramedic wishes to attend off duty, that person will be compensated at no more than eight hours of overtime per quarter.

e. Firefighter/Paramedics attending training during the duration of this contract utilizing funding either from the Department or an outside entity will be expected to remain with the Department, utilizing these skills, for a period of no less than three years from date of accreditation by the County. In order to facilitate this, both management and labor, at accreditation, will agree upon the dollar amount for such training items as tuition, books, etc. invested in each student. If the Firefighter/Paramedic leaves the Department to work for another Department within the first year after accreditation, then the entire amount will become due and payable to the funding entity. If the Firefighter/Paramedic leaves the Department to work for another Department within the second year after accreditation, then two-thirds of the amount will become due and payable to the funding entity. If the Firefighter/Paramedic leaves the Department to work for another Department within the third year after accreditation, then one third of the amount will become due and payable to the funding entity. All such payments shall be on a prorated basis and be deducted from any final separation check. All personnel affected by this section will be required to sign a statement to the above stipulation prior to the entry into any such Paramedic program.

11. RETIREMENT

a. For any employee who retires during the term of this agreement, Authority agrees to maintain health insurance coverage and to pay the amount required by P.E.R.S. toward the premium cost thereof, provided the retiree remits to Authority any further premium due and secures Medicare coverage when eligible therefore.

b. Retirees shall be eligible to receive credit for some unused sick leave upon retirement, in accordance with Section 6-i of this agreement.

c. Authority agrees to implement the provisions of Section 414(h) (2) of the Internal Revenue Code whereby the employee P.E.R.S. contribution is removed from gross salary for tax purposes.

d. The Authority will continue to provide a deferred compensation plan for all employees. It will be administered by a committee on which both parties to this agreement will be represented.

e. Authority agrees to pay 6% on behalf of the employee towards his/her share of retirement cost.
f. Authority agrees to report the EPMC (Employer Paid Member Contributions) to PERS. This is currently 6%.

g. Authority and the Association agree to a mandatory retirement age of 65 years for all employees covered by this agreement.

h. Association and Authority agree to work together, during the term of this agreement, to develop a tiered system for retiree healthcare. The discussion will include a tiered system which reduces the guaranteed benefit for new employees to the PEMHCA minimum and a Retirement Health Savings (RHS) plan, with the Authority and the employee making agreed upon contributions to the RHS plan.

12. WORKING CONDITIONS

a. An employee required to use his/her private vehicle for Authority business shall be reimbursed at the current rate recognized by the I.R.S.

b. Authority agrees that during the term of this agreement, a minimum emergency response force of nine (9) Firefighter/Engineers, Captains, and/or Battalion Chiefs of which two (2) must be Captains will be maintained, subject to the following conditions and limitations:

1) Twenty-four (24) hour shift employees assigned to inspection, training, maintenance or other duty to be counted as within emergency response force.

2) Regular shift assignments to be supplemented by overtime, trained volunteers or management employees, as needed, in that order of availability.

3) No engine company to consist of fewer than, and no station to operate with less than two (2) Captains, Battalion Chiefs and/or Firefighters.

4) The minimum standard may be waived by the Chief in the event of multiple work-connected injuries, prolonged mutual aid response to another jurisdiction, similar major emergency, or combination of such factors.

5) At all times there must be a Chief Officer or acting Battalion Chief on duty or available.

c. There shall be a required mess in accordance with the policy statement appended hereto as Exhibit “E”.

d. Association members shall not engage in a business or calling while off-duty on sick leave with pay or disability leave with pay that would aggravate the injury, prolong the time required to be off duty, or exceed the number of hours being worked before the injury.

e. There is a restricted duty policy in accordance with the policy statement appended hereto as Exhibit “F”.

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f. The Ross Valley Fire Department and the Association agree that Sections 815.2 and 825 of the Government Code of the State of California are applicable to legal actions arising out of the use of defibrillation equipment, so long as the employee was acting within the course and scope of his/her employment, further, the parties understand and agree that the voice tapes associated with the Cardiac Defibrillators are used for quality control purposes only.

g. The Authority agrees to provide for all employees subject to this agreement the IRS Section 125 benefit.

h. The Drug and Alcohol testing policy and procedure is appended hereto as Exhibit “G”.

i. The Association agrees that EMT 1 Certification is a condition of employment for Captain and Firefighter/Engineer.

13. REDUCTION IN FORCE

Per Civil Service Rules and Regulations, appended hereto as Exhibit “A”, supplemented by agreed seniority list appended hereto as Exhibit H.

14. GRIEVANCE PROCEDURE AND DISCIPLINARY ACTION:

Per Civil Service Rules and Regulations, appended hereto as Exhibit “A”.

15. PERFORMANCE GUARANTEES

a. Association will take whatever lawful steps are necessary to prevent any interruption of work in violation of this agreement, recognizing with Authority that all matters of controversy within the scope of this agreement shall be settled by the grievance procedure referred to by Section 14 of this agreement.

b. Each party consents to, and waives any defenses against, an injunctive action by the other party to restrain any violation of this section.

16. EXISTING LAWS MID ORDINANCES; EXISTING BENEFITS

a. This agreement is subject to all existing laws of the State of California, and to Authority’s Resolution 82-1 (Resolution establishing policy and procedure for administration of employer-employee relations) appended hereto as Exhibit “I”. Authority, Association and the employees affected thereby, unless otherwise specified herein, shall be entitled to all benefits conferred thereby and shall observe all obligations engendered thereby. In case of conflict between this agreement and provisions of an Authority Resolution other than Resolution 82-1, this agreement shall govern.
b. Changes in existing benefits or purported existing benefits not encompassed by the provisions of Section 16-a of this agreement shall be made only following notice to and negotiation with Association. Such changes shall be subject to the grievance procedure. No change in such existing benefits or practices shall be made unless required by operational necessity or unless it will improve the efficiency of the department without affecting or diminishing the health or safety of any employee.

17. AGENCY SHOP

The parties hereto agree that all public safety employees of the Department who are members of the bargaining unit represented by the Association shall, as a condition of continued employment, either join Local 1775, IAFF, the recognized employee organization, or in the alternative shall pay to Local 1775, IAFF, a service fee in an amount equal to Local 1775’s initiation fee, periodic dues, and general assessments for the duration of this agreement. Provided, however, that any employee who is a member of a bonafide religion, body or sect that has historically held conscientious objections to joining or financially supporting public employee organizations shall not be required to join or financially support a public employee organization as a condition of employment. Such employee may be required, in lieu of periodic dues, initiation fees, or agency shop fees, to pay sums equal to such dues, initiation fees, or agency shop fees, to a non-religious, non-labor charitable fund exempt from taxation under Section 501(c)(3) of the Internal Revenue Code, chosen by such employee from a list of at least three (3) such funds, designated in a Memorandum of Understanding between the public agency and the public employee organization, or if the Memorandum of Understanding fails to designate such funds, then to any such fund chosen by the employee. Proof of such payment shall be made to the public agency as a condition of exemption from the requirement of financial support to the public employee organization. Employees citing moral or religious grounds for not joining IAFF will be allowed to make a contribution to the "House Fund" in an amount equal to what they would pay IAFF were they a member. Such option shall be allowed only once per year, in July, to take effect until the succeeding July except that new employees shall be given two (2) weeks to declare such option after their date of employment.

18. WAIVER CLAUSE

The parties acknowledge that, for the life of this agreement, each voluntarily and unqualifiedly waives the right, and each agrees that the other shall not be obligated, to bargain collectively with respect to any subject or matter pertaining to or covered by this agreement, except as specifically provided in Section 2-a, 16-b, and 18 of this agreement, notwithstanding any provision of law to the contrary.

19. SEVERABILITY

If any article or section of this agreement shall be held to be invalid by operation of law, or by any tribunal or competent jurisdiction, or if compliance with or enforcement of any article or section should be restrained by such tribunal, the remainder of this agreement shall not be affected thereby, and the parties shall, if possible, enter into collective bargaining negotiations for the sole purpose of arriving at a mutually satisfactory replacement for such article or section.
20. TERM

a. This agreement shall be in effect from **July 1, 2012 through June 30, 2013.** It shall continue in effect thereafter from year to year unless either party gives at least one hundred twenty (120) days notice prior to **June 30, 2012,** or any yearly anniversary date thereafter, to terminate or modify this agreement.

b. Notwithstanding Section 14-a; continuation of this agreement after **June 30, 2012,** may be voided by operation of Section II-A-1 of Authority’s Resolution 82-1.

c. Upon the giving of notice provided herein, the parties shall meet, collectively negotiate and attempt to resolve differences concerning proposed amendments and changes submitted by either of them. Every effort shall be made to complete such negotiations prior to the end of the contract term.

d. Upon ratification of this agreement by the Ross Valley Fire Board, the recommendations set forth above are final. No changes or modifications shall be offered, urged, or otherwise presented by Association or the Executive Officer for the period of this agreement. Nothing in this paragraph shall preclude the parties from jointly agreeing to meet and confer on any issue(s) within the scope of representation during the term of this agreement.

21. MANAGEMENT RIGHTS

The Ross Valley Fire Department retains, solely and exclusively, all the rights, powers and authority held prior to the execution of this agreement, except as expressly limited by a specific provision of this agreement.

If a matter in the exercise of these management rights occurs, such as a management decision which impacts an area within the scope of labor representation, as defined by the Myers-Millas-Brown Act, the Ross Valley Fire Department management staff and labor unit agree to give notice and to meet and confer until the issue is resolved.

22. REVENUE ENHANCEMENT

During the term of this agreement, both labor and management agree to explore options for revenue enhancement that could be used to meet the increasing needs of the fire authority and its employees.
IN WITNESS WHEREOF THE parties have caused their duly authorized representatives to execute the within agreement on this 13th day of June, 2012.

INTERNATIONAL ASSOCIATION OF FIREFIGHTERS

__________________________
Rick Marshall

RATIFIED: INTERNATIONAL ASSOCIATION OF FIREFIGHTERS

__________________________
John

ROSS VALLEY FIRE DEPARTMENT

__________________________
Debra Stutsman, Executive Officer

Ratified:

ROSS VALLEY FIRE DEPARTMENT

__________________________
Frank Betto, President

Attest:

__________________________
JoAnne Lewis, Administrative Assistant Clerk

2012 Firefighter Mou w exhibits

06/12/12
EXHIBITS

Exhibit A - Civil Service Rules and Regulations
Exhibit B - Shift Trade Policy
Exhibit C - Leave of Absence Without Pay
Exhibit D - Education Reimbursement
Exhibit E - Required Mess Policy
Exhibit F - Modified Duty Policy
Exhibit G - Drug and Alcohol Testing Policy
Exhibit H - Seniority List
Exhibit I - Resolution 82-1
Exhibit J - Sick Leave Hours for Retirement
Intentionally left blank
RESOLUTION NO. 01-02 – REVISION OF EXISTING CIVIL SERVICE SYSTEM  
(Exhibit A)

Section 1. Personnel System adopted.

Pursuant to the authority granted by Sections 45000 et seq. of the Government Code of the State of California, a personnel system is hereby adopted by the Ross Valley Fire Service ("Authority").

Section 2. Findings and declarations.

It is the intent of this resolution to insure that:

(a) Fair Employment. No question on any test, or in any application form, or by appointing authority, shall be so framed as to attempt to elicit information concerning sex, race, color, ancestry, national origin, political or religious opinion or affiliations, of an applicant. No appointment to or removal from a position in the classified service shall be affected or influenced in any manner by any consideration of sex, race, color, ancestry, national origin, political or religious opinion or affiliation.

(b) All employees consistently provide service of high quality and efficiency to the residents of the jurisdictional area of the authority, receiving salaries, hours, fringe benefits and working conditions as set from time to time by collective bargaining agreement.

Section 3. Applicability.

The provisions of this Civil Service System shall apply to all applicants for and employees in all positions with Authority except for the Chief and temporary employees.

Section 4. Rules and regulations

Authority, by resolution, shall adopt and may amend from time to time, after agreement has been reached through the meet and confer process:

(a) Personnel rules and regulations consistent with the intent of this resolution, a copy of which shall be attached hereto and incorporated herein as Exhibit "A"; and

(b) A resolution establishing policy and procedure for the administration of employer-employee relations which shall be attached hereto and incorporated herein as Exhibit "B".

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6/12/2012
Section 5. Personnel Officer

The personnel officer shall be the executive officer of the authority as designated by the Board, and shall have the responsibility for administering the provisions of the Civil Service System.

Section 6. Board of Review

(a) **Appointment.** A Board of Review is constituted of five (5) members who shall be appointed as follows: two (2) members to be appointed by the employee bargaining agent; two (2) members to be appointed by the Authority Board; and the final member to be agreed upon by the parties after meeting and conferring. The members of the Board of Review shall serve staggered terms of six (6) years, the initial terms to be agreed upon by the Board, and the employee organization. All members of the Board of Review shall be residents of the jurisdiction to be served by the Authority and have a reputation for fairness and impartiality. A vacancy shall be filled by appointment by either the Authority Board or the employee organization, should either of their appointed seats become vacant, or by agreement by the Authority Board and the employee organization should the fifth member cease to serve. A three-fourths (3/4) vote of the Authority Board shall be required to remove any member of the Board of Review prior to the expiration of his or her term.

(b) **Functions.** The Board of Review shall:

1. Hear and decide appeals from disciplinary actions instituted under Section 8 hereof;
2. Hear and decide grievances pursuant to the procedure established by the rules and regulations and the employer-employee resolution adopted pursuant to Section 4 hereof;
3. Hear and advise on citizen complaints against employees pursuant to the rules and regulations adopted pursuant to Section 4 hereof.
4. Upon its own motion may, or when requested by the Authority Board or the Executive Officer shall, investigate and make recommendations on any matter of personnel policy.
(c) **Subpoena; powers; Oaths; Counsel; Right of discovery.**

(1) In any hearing, the Board of Review shall have the power to examine witnesses under oath and compel attendance or the production of evidence by subpoenas issued in the name of the Authority and attested by the Secretary to cause the Sheriff of the County of Marin to serve a subpoena issued by the Board and the refusal of a person to attend or to testify in answer to such subpoena shall subject such person to prosecution in the same manner set forth by law.

(2) Each member of the Board of Review shall have the power to administer oaths to witnesses.

(3) At any stage of any disciplinary, grievance, or citizen complaint action under this chapter, each party may be represented by a representative of his/her choice, and each party shall have the right to obtain the names of witnesses to be called and to examine relevant documents to be submitted by the other party.

(d) **Hearings.** All hearings of the Board of Review shall be closed, unless the appellant, grievant, or person charged requests an open hearing.

(e) The decision of the Board of Review shall be binding on the parties but shall in no way restrict the right of any party to seek review by a Court of competent jurisdiction.

Section 7. **Appointments.**

All appointments to the positions specified in Section 3 shall be made by the Chief in accordance with the rules and regulations pursuant to Section 4 hereof.

Section 8. **Disciplinary actions.**

(a) **Definition.** A disciplinary action is a dismissal, demotion, reduction in compensation, suspension without pay, the placing in an employee personnel file of any document which constitutes a written reprimand, or any transfer for punitive reasons.

(b) **Authority.** A Chief Officer may take a disciplinary action provided the procedural and appeal requirements are followed as set forth in the rules and regulations adopted pursuant to Section 4 hereof.
Section 9. Abolition of positions

Whenever in the judgment of the Authority it becomes necessary in the interests of economy or because need for a position no longer exists, the Authority Board may abolish any position and lay off the employee holding such position provided that the procedures outlined in the rules and regulations are followed.
EXHIBIT “A”

ROSS VALLEY FIRE SERVICE

RESOLUTION NO. 01- 02 - REVISION OF EXISTING CIVIL SERVICE SYSTEM

RULES AND REGULATIONS

Section 1. Adoption.

Pursuant to Section 4(a) of Resolution No. 01- 02, the following personnel rules and regulations hereby are adopted.

Section 2. Definitions.

(a) “APPLICANT”. A person who has filed an application for employment or examination on a form supplied by the Personnel Officer or designee.

(b) “CERTIFICATION”. The establishment of an eligible list by the Personnel Officer or designee and the submission by him/her of the names of eligibles to the Chief.

(c) “CLASS”. All positions sufficiently similar in duties, authority and responsibility, to permit grouping under a common title and the application with equity of common standards of selection, transfer, promotion and salary.

(d) “DEMOTION”. A change in status of an employee from a position in one class to a position in another class having lesser duties and responsibilities, lower qualifications and a lower maximum rate of compensation.

(e) “DISMISSAL”. The termination of an employee for cause.

(f) “ELIGIBLE LIST”. A list of persons who have qualified for a position as a result of competitive examination.

(g) “GRIEVANCE”. Any dispute arising under or claimed violation, misinterpretation, inequitable application of, or noncompliance with provisions of the collective bargaining agreement, State law, or Authority resolution, rule, regulation or existing practice affecting the status or working conditions of employees.

(h) “IMMEDIATE FAMILY”. The immediate family of an employee shall include: wife, husband, mother, father, sister, brother, child, grandmother, grandfather, mother-in-law, father-in-law, brother-in-law, sister-in-law, step parents, step children.

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(1) “LAY-OFF”. The involuntary separation of an employee due to the abolition of his/her position.

(j) “PERMANENT EMPLOYEE”. An employee who has successfully completed his/her probationary period and has been retained as hereafter provided in these rules.

(k) “PROBATIONARY PERIOD”. A working test period during which an employee is required to demonstrate his/her fitness for the duties to which he/she is appointed by actual performance of the duties of the position, as hereinafter provided.

(l) “PROMOTION”. The movement of an employee from one class to another class having a higher maximum rate of pay.

(m) “SENIORITY” Length of service with Authority or its predecessors in probationary or permanent status, continuous other than for absence(s) of less than one year, or mandatory military service, as evidenced by seniority list attached to collective bargaining agreement.

(n) “TYPES OF SERVICE.”

1. Full-time. A full time employee works the normal number of working hours for the position.

2. Part-time. A part-time employee works a fraction of the normal workday but normally follows a pre-determined fixed pattern of working hours.

3. Intermittent/Seasonal. An intermittent or seasonal employee may work a normal day or a fraction thereof.

Section 3. Classification Plan.

A position classification plan shall be established and maintained by the Personnel Officer, applicable to all positions covered by Resolution #01- 02. The Plan shall provide a description of each class of positions, that is, each group of jobs which are sufficiently similar that the same title may be used, the same qualifications required, and the same salary applied with equity. Each such description shall define the class, summarize principal duties, and state minimum qualifications directly related to effective performance.

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Section 4. No Waiver of Rights

Neither a candidate for employment, nor any employee in the classified service, shall be required to sign any document whereby he/she waives any right or rights accruing to him/her under Resolutions 01- 02 or collective bargaining agreement.

Section 5 Recruitment

a. General Standards. Applicants for employment shall meet such standards of education, experience, skills, abilities and personal and physical characteristics as are required for acceptable performance of the duties of the position.

b. Minimum Standards. Applicants shall, prior to appointment, meet the minimum standards prescribed by applicable class specifications and shall:

   (1) Pass a medical examination administered by a licensed physician selected and paid by Authority, to determine physical/psychological fitness for the position.

   (2) Be subject to criminal record check to establish no conviction for a felony or for a misdemeanor involving moral turpitude.

c. Board Member Ineligibility. A member of the Authority Board of Directors or Board of Review is ineligible to apply for employment during term of office and within one year thereafter. No immediate family member (as per Section 2 (definitions) # h)) of a board member shall be eligible for hire while that board member is serving on such Board.

d. Announcements. Announcements of vacancies shall be publicized by posting and by advertising at least once in a newspaper of general circulation and by such other methods as the Personnel Officer deems advisable.

e. Applications. Applications shall be made as prescribed on the examination announcement. Application forms shall require information covering training, experience, and other pertinent information, and may include certifications of one or more examining physicians or references. All applications must be signed by the person applying for the position.
Section 6. Examinations.

a. Preparation. The Personnel Officer or designee shall prepare or contract for the preparation of such tests of knowledge, skill, ability and physical characteristics as may be required for a valid and equitable determination of the fitness of applicants for the position. The Personnel Officer or designee shall determine whether the examination shall consist of written, oral, performance or physical tests, or a combination thereof, and shall announce the selective weights assigned to each part of the examination for the purpose of scoring the results. The Personnel Officer or designee shall determine whether examinations shall be open or promotional, assembled or unassembled.

b. Promotional. Promotional examinations may be conducted whenever, in the opinion of the Personnel Officer, the needs of the service require. Only permanent employees who meet the requirements set forth in the promotional examination announcements may compete in promotional examinations. There shall be no age limit for qualifying an employee within the classified services for a promotional examination.

c. Disqualification. Applicants may be disqualified during an examination by the Personnel Officer for any of the reasons listed in Section 45200 of the Government Code of the State of California and the following:

(a) Possession of unauthorized materials, devices or anything of use or assistance in the examination;

(b) Copying the work of another applicant or reviewing examination sheets prior to commencement of the examination;

(c) Arrival at the place of examination after the starting time.
d. **Scoring.** For promotional examinations only, the Personnel Officer shall establish the minimum passing score for all parts of the examination. The final score of an applicant shall be based upon the scores of all the tests and evaluations included in the examinations. Failure of the applicant to pass one part of the examination shall be grounds for declaring such applicant as failing in the entire examination or as disqualified for subsequent parts of an examination. The Personnel Officer may, at his/her discretion, include as part of the examination, tests which are qualifying only.

e. Five points shall be added to the final score of an entrance examination of any Authority volunteer in good standing for one year or more, or of any Authority volunteer in good standing for six months and an Explorer with Ross Valley in good standing for two years or more, who otherwise achieves a passing final score.

f. **Notification; Access.** For promotional examinations only, each candidate shall be given written notice of the results thereof, and if successful, of his/her final score and/or rank on the eligible list. Any applicant who has completed a promotional examination, or his/her representative, shall have access to their own examination records for a period of ten calendar days following mailing of notice of the results. Said applicant within ten calendar days after his/her review of his examination records may file a written appeal as to the validity or scoring of the examination with the Personnel Officer, whose decision shall be final except in a promotional examination.

Section 7. **Eligible Lists**

a. **Content.** As soon as possible after the completion of an examination, the Personnel Officer shall prepare an eligible list of the names of candidates who qualified in the examination, arranged in order of final scores from the highest to the lowest qualifying score. In the event two or more candidates receive the identical final average score (scores taken out to two decimal places), and the examination is weighted, the score earned by each candidate on the test given the greatest weight shall determine the position on the list. In the event that the tie still is not broken, names shall be arranged in alphabetical order and no candidate shall receive any additional consideration because of this arbitrary manner of listing competitors who have earned identical scores.
b. **Duration.** Eligible lists shall remain in effect for one year, unless sooner exhausted, and if containing three or more names may be extended by action of the Personnel Officer for additional periods, but in no event shall an eligible list remain in effect for more than two years.

c. **Reemployment Lists.** The names of probationary and permanent employees who have been laid off shall be placed on reemployment lists in order of seniority. Such names shall remain thereon for a period of three years unless such persons are sooner reemployed. When a reemployment list is to be used to fill vacancies, the Personnel Officer shall certify from the top of such list the number of names equal to the number of vacancies to be filled, and the appointing power shall appoint such persons to fill the vacancies, at previous step and rank, subject to physical examination only.

d. **Removal of Name**

1) An applicant so requesting may have his/her name temporarily removed from an eligibility list for a time certain, without penalty.

2) The Personnel Officer shall remove from an eligibility list the name of any applicant who fails to respond to an inquiry within five business days of mailing, or to report for interview, or who declines appointment to a position, fails a medical examination, or does not report to work at time agreed.

Section 8. **Appointments.**

a. **Filling vacancies.** All vacancies in the classified service shall be filled first by reemployment, second from an appropriate eligibility list if available. Otherwise temporary appointments may be made in accordance with subsection (f) below.

b. **Certification for Promotion.** Upon notification by the Chief that a vacancy exists or is anticipated and in the absence of a reemployment list, the Personnel Officer shall certify the three highest names on the eligibility list. If there are two vacancies, the certification shall list the four highest names, etc.

c. **Certification for Entrance Positions.** The Agency may use different types of entrance examinations. The first is an examination held solely by and for the Agency (type A), while the second type is one in which the Agency is part of a consortium or contracts with an outside agency to hold such examination (type B).
d. In the event a type A examination has been used, upon notification by the Chief that a vacancy exists or is anticipated and in the absence of a reemployment list, the Personnel Officer shall certify the three highest names on the eligibility list. If there are two vacancies, the certification shall list the four highest names, etc.

e. In the event that a type B examination has been used, the Authority shall convene an oral board that will immediately interview all candidates on the list and re-rank all of these individuals according to the needs of the Ross Valley Fire Department. Upon notification by the Chief that a vacancy exists or is anticipated and in the absence of a reemployment list, the Personnel Officer shall certify the three highest names on the eligibility list. If there are two vacancies, the certification shall list the four highest names, etc.

f. Preappointment Action. The Chief may, in his/her discretion, interview one or more persons certified, may make reference and background checks or request the Personnel Officer to do so, and may require passage of a medical examination.

Passage of a medical examination is mandatory before initial appointment to a non-clerical position.

g. Probation

1) No original appointment is final or permanent until completion of a probation period of twelve (12) months. This period of twelve (12) months shall not include any time lost to sick or injury leave. During such period, the employee may be disciplined without regard to the requirements of Section 14 hereof, but otherwise shall be entitled to all benefits applicable to permanent employees. In case of marginal performance but reasonable expectation of improvement, a probation period may be extended for up to six months by mutual agreement of the employee and Chief, with approval of the Personnel Officer.

During the initial probation period for incoming firefighters, a probationary employee may be terminated without cause at any time. Written notice of termination shall be furnished the probationer by the Chief with a copy to the employee’s personnel file. Persons rejected during the probation period shall have no right to appeal.

2) Probation does not apply to a promotional appointment. A promoted employee who fails to meet performance standards shall revert to his/her former rank.
h. **Permanent Appointment.** Permanent appointments may be full or part-time. Permanent appointments shall be made by the Chief from employees successfully completing the work performance evaluation period (probationary period).

i. **Temporary Appointment.** Temporary, emergency and seasonal appointments generally shall be made from eligibility lists in the same manner as regular appointments. If, however, an appropriate eligibility list does not exist, otherwise qualified persons may be appointed for periods not exceeding three months. Employees so appointed shall be notified in writing that the appointment is temporary.

Section 9. **Promotion.**

Insofar as consistent with the best interests of the service, all vacancies in the classified service shall be filled by promotion from within the classified service, after a promotional examination has been given and a promotional list established.

Section 10. **Reinstatement.**

A permanent employee who has resigned for a valid reason may within a two year period thereafter be reinstated to a vacant position of the same or similar class, without examination other than medical.

Section 11 - **Salary Administration.**

a. The salaries or rates of compensation prescribed in the collective bargaining agreement are fixed on the basis of full-time service in full-time positions unless otherwise designated.

b. The rates of pay prescribed shall be deemed to include pay in every form except for necessary expenses authorized and incurred incident to employment or except as herein provided.

c. When a pay range for a given class is revised upward, the incumbents in classes affected shall have existing pay adjusted to the same relative step in the new pay range. Where a pay range is adjusted downwards, incumbents shall retain their same dollar amount of pay within the lower range, or if their present rate exceeds the maximum of the lower range, they shall continue to receive the same dollar amount, and such amount shall be considered a “Y” rate. Any such “Y” rate shall be indicated by a capital “Y” following the salary each time it appears on personnel records or reports. Such “Y” rate shall be cancelled on vacancy of the position.
d. When an employee is promoted from one class to another class with a higher range of pay, he/she shall, as of the date of advancement to the new position, receive not less than the equivalent of a one-step increase. A new anniversary date shall be established for purposes of eligibility for future step increases as of the effective date of the promotion.

e. In the event a new employee entering upon Authority employment is found to possess extraordinary qualifications for a position through former training or experience or in the event of demonstrated inability to recruit at the first step due to extreme scarcity of qualified personnel, the Chief with approval of the Executive Officer may authorize the appointment at a higher step than the first step of the salary range, such action to be reported to the Board of Directors at their next regular meeting.

f. Step increases shall be upon an employee’s anniversary date and will be given in conjunction with a satisfactory performance evaluation. A step increase will not be given unless a satisfactory performance evaluation is received.

g. The withholding of a step increase due to lack of a satisfactory performance evaluation shall be subject to the grievance procedure.

Section 12. Position Abolition.

a. Whenever a position is ordered abolished by the Authority Board, seniority shall be observed in reducing personnel and the order of lay-off shall be in reverse order of seniority. Lay-off shall be made within classes of positions, and all provisional employees in the affected class or classes shall be laid off prior to the lay-off of any probationary or permanent employee.

b. An employee subject to layoff may bump another employee in a lower related class from which the first employee has been promoted.

c. An employee subject to layoff shall receive notice or severance pay in accordance with the following schedule:

Less than two years of continuous service - a minimum of two weeks notice, during which period employee shall continue to work.

After two years of continuous service - one month’s severance pay, payable in a lump sum as of the termination date.

After five years of continuous service - three months’ severance pay, payable in a lump sum as of the termination date.
After ten years of continuous service - six months' severance pay, payable in a lump sum as of the termination date.

In the event an employee is hired back within the severance pay period, the employee shall return to the agency an amount equal to the severance pay less the actual time laid off from the position.

Section 13. **Grievance Procedure**

a. A grievance may be filed by any employee in his/her own behalf, or jointly by a group of employees, or by the collective bargaining representative.

b. Within seven calendar days of the event giving rise to a grievance, the grievant shall present the grievance informally for disposition by his/her immediate supervisor or at any appropriate level of authority. Presentation of an informal grievance shall be a prerequisite to the institution of a formal grievance.

c. If the grievant believes that the grievance has not been redressed within seven calendar days, he/she may initiate a formal grievance within seven calendar days thereafter. A formal grievance can be initiated only by completing and filing with the Executive Officer a form provided by him/her for this purpose.

d. **Step 1**

Within seven working days after a formal grievance is filed, the Chief or his/her representative shall investigate the grievance, confer with the grievant in an attempt to resolve the grievance, and make a decision in writing.

e. **Step 2**

1. If the grievance is not resolved in Step 1 to the satisfaction of the grievant, the party may, within not more than seven calendar days from his/her receipt of the Chief’s decision, request consideration of the grievance by the Executive Officer by so notifying the Executive Officer in writing.

2. Within fifteen calendar days after such notification, the Executive Officer shall investigate the grievance, confer with persons affected and their representatives to the extent he/she deems necessary, and render a decision in writing.

3. If the decision of the Executive Officer resolves the grievance to the satisfaction of grievant, it shall bind the Authority.

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4. If the decision of the Executive Officer does not resolve the grievance to the satisfaction of grievant, grievant may file a final appeal to Step 3.

f. **Step 3**

1. A final appeal to Step 3 may be filed, in writing, with the Executive Officer not more than seven calendar days from receipt by grievant of the Executive Officer’s decision.

2. At Step 3, the grievance may be determined by an arbitrator selected by mutual agreement between grievant and Executive Officer, provided they also agree on the issues to be arbitrated. Otherwise, the grievance shall be determined by the Board of Review. In such event, the decision of the Board of Review shall be made in writing within thirty calendar days after the filing of the appeal.

3. The decision of the arbitrator or of the Board of Review, as the case may be, shall be final and binding on all parties.

g. Any time limit may be extended only by mutual agreement in writing.

h. An aggrieved employee may be represented by any person of his/her choice at any stage of the proceedings. A representative of the collective bargaining agent is entitled to be present at all meetings, conferences and hearings.

i. All expenses of arbitration shall be shared equally by Authority and grievant.

j. Failure on the part of Authority or grievant to appear before the arbitrator, without good cause, shall result in forfeiture of the case and responsibility for payment of all costs of arbitration.

**Section 14. Disciplinary Action**

a. A disciplinary action as defined in Section 8 (a) of Resolution 01-02 shall be treated and processed as a grievance under Section 13 hereof, subject to the following further due process requirements:

b. (In lieu of Step 1 of the grievance procedure) Before taking a disciplinary action against any permanent employee, the Chief shall:

   (1) Furnish the employee with a written notice of the proposed action statement of the reasons therefore, statement of specific charges, and copies of the materials upon which the proposed action is based.

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(2) Within five calendar days, conduct an informal closed hearing at which the employee and/or his/her representative may be heard, may submit any available evidence or have presented any available testimony he/she deems relevant, and may seek to convince the Department Head to withhold or modify the proposed action.

(3) Extend to the employee as well an opportunity to respond in writing within five calendar days from delivery of the notice of proposed action.

Thereafter, the Chief may proceed with the proposed disciplinary action or a modification thereof, provided he/she files promptly with the Executive Officer, with a copy to the employee, a written statement of the actions, reason therefore and specific charges.

c. If the Chief believes that the public interest requires that a disciplinary action be effective immediately, he/she shall deliver to the Executive Officer and to the employee affected the notice required by paragraph b (1) of this section, After notice to the affected employee, the Executive Officer shall conduct a closed hearing to determine if there is probable cause for the proposed action, and whether the public interest requires that the action be immediate. If, upon the completion of the hearing, the Executive Officer so finds, the action shall be effective as of the date designated by the Executive Officer. The Executive Officer’s determination shall not be appealable, but shall not affect subsequent rights of appeal to Step 2 and Step 3 of the grievance procedure in which back pay may be awarded.

I hereby certify that the foregoing resolution was duly passed and adopted at the regular meeting of the Board of Directors of the Ross Valley Fire Service held on May 10, 2001 by unanimous vote.

JoAnne Lewis, Clerk

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Article 19 Trades

1. All trades will be between equal rank and qualifications whenever possible.

2. A Chief Officer may waive rank and qualification requirement. Trades between personnel of unequal ranks or qualification are subject to the following:

   The Department’s minimum staffing commitment of two on duty Captains must be maintained.

   Paramedic coverage at stations 20 and 21 must be maintained.

   Captains may only be replaced by qualified Acting Captains.

   Captains are not allowed to work for an engineer unless a captain vacancy exists, which the captain would be filling.

   Paramedics are not allowed to work for a non-paramedic unless a paramedic vacancy exists, which the paramedic would be filling.

   At no time can a trade of unequal rank or qualifications result in additional overtime to meet the above requirements.

   Trades between personnel of unequal ranks or qualification require that both sides of the trade be identified, scheduled, and approved at the time of the original request.
3. A standby in the mornings prior to shift change may be made out of rank for a maximum of 30 minutes. This will be done to permit an individual to go to another station to work an extra shift or trade.

4. Trade requests must be made to, and receive prior approval of the station Captain and the Battalion Chief who are on shift the day of the trade.

5. All trades must be entered into the online schedule and the computer Record Management System (Sunpro).

6. The person working the shift must sign the "change of duty" slip.

7. If the person requesting the trade is scheduled to be an Acting Captain on the day of the trade, another Engineer on the shift will be assigned the responsibility of being the Acting Captain.

8. An individual who is obligated to work a full shift trade will be charged with sick leave should he/she report in sick. This would also apply to a partial shift trade beginning at 0700 hours where the individual calls in sick and the original individual scheduled to work cannot be contacted.

9. Where an individual who is scheduled to work a trade becomes unable to work because of illness, injury or other reason 7 or more days prior to the date of the trade, the person requesting the trade will be contacted. If contact is made, the trade will be cancelled.

10. All trades made pursuant to this policy shall be repaid within a twelve-month period.
LEAVE OF ABSENCE POLICY (EXHIBIT C)

The following guidelines have been proposed based on the nature of fire department scheduling and the existing policies of sick day coverage.

I. A leave of absence will be permitted for the following:

A. Where fire department scheduling and staffing can accommodate the absence without placing an undue burden on all other personnel.

B. For difficult circumstances of a personal nature such as illness or injury with no residual department sick leave.

C. For fire-science related educational purposes.

D. For travel, but limited to once every five years per individual.

II. A leave of absence shall be granted for a maximum period of 90 days. At that time a review of an extension request will be made based on department staffing, injuries, etc.
STANDARDS FOR EDUCATIONAL COST REIMBURSEMENT (EXHIBIT D)

1. FIRST LEVEL: All employees who achieve 30 units towards a Fire Science degree shall receive a sum of $42.50 per month, for 12 months thereafter.

2. SECOND LEVEL: All employees who have a Fire Science degree or 60 units toward a Fire Science degree shall receive a sum equivalent to 2.5% of base monthly salary, for 12 months thereafter. Base salary will be established by the salary table in Section 2 of this agreement. Differential pay, incentive pay, or any other form of compensation will not be included for the calculation of Educational Cost Reimbursement.

3. THIRD LEVEL: All employees who have a Bachelors Degree shall receive a sum equivalent to 5% of base monthly salary, for 12 months thereafter. Base salary will be established by the salary table in Section 2 of this agreement. Differential pay, incentive pay, or any other form of compensation will not be included for the calculation of Educational Cost Reimbursement.

4. In order to retain reimbursement in each subsequent year, an employee will be required to put in 10 hours of training for the first level of reimbursement or 20 hours for the second level and third level. Training may include, but is not limited to, college courses, classes sponsored by the Marin County Fire Chiefs’ Association, training of departmental volunteers while off duty, first aid and CPR training, or fire service-connected community service time.
REQUIRED FIREHOUSE MESS (EXHIBIT E)

It will be the policy that all fire department personnel will be required to participate in and contribute to firehouse meals with no exception.

Due to the fact that shift personnel on duty must stay together as an engine company, individual members are not permitted to leave the firehouse for meals. All members will participate in all meals while on shift. There will be a non-exclusionary assessment to all members equally. Required meals shall include the midday and evening meals.

The department shall provide adequate facilities for preparing and serving each meal as well as sufficient time set aside during working hours.
II. Personnel

CHAPTER: 5. Personnel Policies and Procedures

ARTICLE: 14. Restricted Duty

SECTION:

DATE: DATE REVISED: 9/2000 BY:

Article 14 - Restricted Duty

Section 1 - Purpose - This policy shall apply to an employee who might incur an on or off work injury or illness that precludes his/her performance of all regular duties. Such instances may impose a financial hardship on the employee because of insufficient accrued sick/vacation leave or a hardship on the department because of a reduction in personnel resources.

It will be the policy of the department to consider and evaluate light or modified duty assignments on a case-by-case basis. Such assignments will be the exception rather than the rule.

Section 2 - Evaluation Criteria - Light or modified duty assignment will be mutually agreed upon between the fire chief and the employee. Agreement to perform a light duty assignment or to allow a light duty assignment: if there is a disagreement as to the reasonableness of an assignment or request for light duty assignment, then the matter shall be referred to the Executive Officer for decision. If the employee disagrees with the decision of the Executive Officer, the matter will be referred to the Board of Review for final decision. The following factors shall be considered:

--- Endorsement for such assignments must be obtained from the employee's physician and/or a physician designated by the Ross Valley Fire Service.

--- The physician must estimate a date of recovery from the illness or injury and when the employee can be returned to full duty. Such dates can be adjusted based on accelerated rehabilitation or recovery or extended due to aggravated circumstances.

--- The duration of light or modified duty assignments shall be determined on a case-by-case basis but long term situations will not be allowed.
Section 3 - Administration of Light Duty Assignments - Employees assigned to restricted duty will work under a chief officer. A chief officer will process applications or directives for restricted duty assignment and monitor the bulk of assignments with the goal of achieving the successful return of the employee to full duty. Restricted duty can be initiated at the request of an employee or as a request by the fire chief.

Section 4 - Special Conditions on Restricted Duty - Restricted and light duty assignments will be confined to non-line functions within the scope of regular employment. This would generally include special projects, research, fire prevention, report writing, investigations, etc. The actual assignments will be determined based on the individual situation and the injury and illnesses involved.

Section 5 - Agreement - It is understood that this policy is being instituted on a cooperative basis between fire department management and the employees in that light duty assignments will occur only after mutual agreement between the employee and the chief. However, it is hereby understood that if this policy does not work on a voluntary basis, then the meet and confer process will begin immediately to enact the policy on a mandatory basis.
DRUG AND ALCOHOL TESTING POLICY AND PROCEDURES (EXHIBIT G)

The procedures outlined in this document relating to drug and alcohol abuse and drug and alcohol testing shall also be subject to all applicable provisions of the Memorandum of Understanding between the ROSS VALLEY FIRE SERVICE (hereinafter "Employer" and ROSS VALLEY FIREFIGHTERS ASSOCIATION, IAFF, Local 1775, (hereinafter "Union") as well as any Rules and Regulations or Policies and Procedures which have been agreed to following the meet and confer process.

Section 1. Policy: The Employer and the Union, IAFF, Local 1775, recognize that drug use by employees would be a threat to public welfare and safety of department personnel. It is the goal of this policy to provide an alcohol/drug free workplace and to eliminate illegal drug use and alcohol abuse through education and rehabilitation of the affected personnel. The possession, use or being under the influence of alcoholic beverages or unauthorized drugs shall not be permitted at the Employer's work sites and/or while an employee is on duty.

Section 2. Informing Employees About Drug and Alcohol Testing: All employees shall be fully informed of the Fire Department's drug and alcohol testing policy. Employees will be provided with information concerning the impact of the use of alcohol and drugs on job performance. In addition, the Employer shall inform the employees on how the tests are conducted, what the test can determine and the consequence of testing positive for drug use. All newly hired employees will be provided with this information on

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their initial date of hire. No employees shall be tested before this information is provided to
them. Prior to any testing, the employee will be required to sign the attached consent and
release form. Employees who wish to voluntarily seek assistance may do so by contacting
The Fire Chief, their shop steward, an officer of their Union, or the Union attorney. The
person contacted will contact the employer on behalf of the employee and make
arrangements to implement the rehabilitation portions of this policy. No disciplinary action
will be taken against an employee unless he/she refuses the opportunity for rehabilitation,
fails to complete a rehabilitation program successfully, or again tests positive for drugs
within two (2) years of completing an appropriate rehabilitation program.

Section 3. Employee Testing: Employees shall not be subject to random medical
testing involving urine or blood analysis or a similar or related test for the purpose of
discovering possible drug or alcohol abuse. If, however, there is reasonable suspicion that
an employee's work performance is currently impaired due to drug or alcohol abuse, the
Employer may require the employee to undergo a medical test consistent with the
conditions set forth in this Policy. This reasonable suspicion may be based upon the
following:

Involvement in a fatal or serious bodily injury accident or in an accident involving
substantial property damage (i.e., in excess of $25,000; or

An observable phenomena, such as direct observation of drug/alcohol use or the
physical symptoms of being under the influence of a drug or alcohol; or

An arrest or conviction of a drug related offense; or

Involvement in a physical altercation while on duty.

2012 Firefighter Mou w exhibits
6/12/2012
Section 4. **Sample Collection:** The collection and testing of the samples shall be performed only by a laboratory and by a physician or health care professional qualified and authorized to administer and determine the meaning of any test results. The laboratory performing the test shall be one that is certified by the National Institute of Drug Abuse (NIDA). The laboratory chosen must be agreed to between the Union and the Employer. If the Union and the Employer cannot agree on the laboratory to conduct the test, the Board of Review shall be convened, and the Union and the Employer shall each submit their selection for the laboratory, together with a written statement as to why each feels their laboratory is the most appropriate one. The Board shall make a decision as to which laboratory will be used. The decision of the Board will be binding upon the parties.

The laboratory used shall also be one whose procedures are periodically tested by NIDA where they analyze unknown samples sent to an independent party. The results of employee tests shall be made available to the Medical Review Physician.

Collection of blood or urine samples shall be conducted in a manner which provides the highest degree of security for the sample and freedom from adulteration. Recognized strict chain of custody procedures must be followed for all samples as required by the NIDA. The Union and the Employer agree that security of the biological urine and blood samples is absolutely necessary, therefore, the Employer agrees that if the security of the sample is compromised in any way, any positive test shall be invalid and may not be used for any purpose.

2012 Firefighter Mou w exhibits
6/12/2012
Blood or urine samples will be submitted as per NIDA Standards. Employees have the right for Union or legal counsel representatives to be present during the submission of the sample.

A split sample shall be reserved in all cases for an independent analysis in the event of a positive test result. All samples must be stored in a scientifically acceptable preservation manner as established by NIDA. All positive confirmed samples and related paperwork must be retained by the laboratory for at least six (6) months for the duration of any grievance, disciplinary action or legal proceedings, whichever is longer. Employer retained sample will be stored in the evidence locker at the Fairfax or San Anselmo Police Department. At the conclusion of this period, the paperwork and specimen shall be destroyed.

Tests shall be conducted in a manner to ensure that an employee's legal drug use and diet does not affect the test results.

Section 5. Drug Testing: The laboratory shall test for only the substances and within the limits for the initial and confirmation test as provided within NIDA standards. The initial test shall use an immunoassay which meets the requirements of the Food and Drug Administration for commercial distribution. The following initial cutoff levels shall be used when screening specimens to determine whether they are negative for these five drugs or classes of drugs:

- Marijuana metabolites 100 ng/ml
- Cocaine metabolites 300 ng/ml

2012 Firefighter Mou w exhibits
6/12/2012
<table>
<thead>
<tr>
<th>Substance</th>
<th>Cutoff Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Opiate metabolites¹</td>
<td>300 ng/ml</td>
</tr>
<tr>
<td>Phencyclidine</td>
<td>25 ng/ml</td>
</tr>
<tr>
<td>Amphetamines</td>
<td>1,000 ng/ml</td>
</tr>
</tbody>
</table>

If initial testing results are negative, testing shall be discontinued, all samples destroyed and records of the testing expunged from the employee's file. Only specimens identified as positive on the initial test shall be confirmed using gas chromatography/mass spectrometry (GC/MS) techniques at the following listed cutoff values.

<table>
<thead>
<tr>
<th>Substance</th>
<th>Cutoff Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Marijuana metabolites²</td>
<td>15 ng/ml</td>
</tr>
<tr>
<td>Cocaine metabolites³</td>
<td>150 ng/ml</td>
</tr>
</tbody>
</table>

**Opiates**

<table>
<thead>
<tr>
<th>Substance</th>
<th>Cutoff Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Morphine</td>
<td>300 ng/ml</td>
</tr>
<tr>
<td>Codeine</td>
<td>300 ng/ml</td>
</tr>
<tr>
<td>Phencyclidine</td>
<td>25 ng/ml</td>
</tr>
</tbody>
</table>

**Amphetamines**

<table>
<thead>
<tr>
<th>Substance</th>
<th>Cutoff Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Amphetamine</td>
<td>500 ng/ml</td>
</tr>
<tr>
<td>Methamphetamine</td>
<td>500 ng/ml</td>
</tr>
</tbody>
</table>

¹ If immunoassay is specific for free morphine the initial test level is 25 ng/ml.

² Delta-9-tetrahydrocannabinol-9-carboxylic acid

³ Benzoylcegonine
If confirmatory testing results are negative all samples shall be destroyed and records of the testing expunged from the employee's file.

Section 6. Alcohol Testing: A breathalyzer or similar test equipment shall be used to screen for alcohol use and if positive shall be confirmed by a blood alcohol test performed by the laboratory. The screening test shall be performed by an individual qualified through and utilizing equipment certified by the State of California. An initial positive alcohol level shall be .08 grams per 210 L. of breath. If initial testing results are negative, testing shall be discontinued, all samples destroyed and records of the testing expunged from the employee's file. If initial testing results are positive, the test shall be confirmed using a blood alcohol level. Sampling handling procedures, as detailed in Section 4, shall apply. A positive blood alcohol level shall be .08 grams per 100 ml of blood. If confirmatory testing results are negative all samples shall be destroyed and records of the testing expunged from the employee's file.
Section 7. **Medical Review Physician:** The Medical Review Physician shall be chosen and agreed upon between the Union and the Employer and must be a licensed physician with a knowledge of substance abuse disorders. If the Union and Employer cannot agree on a Medical Review Physician, the Board of Review shall reconvene, and each party shall submit the name, resume and a statement of the reasons why each feels their nominee is the most appropriate person to act as Medical Review Physician. The Board shall thereafter select one of the two names submitted. The decision of the Board of Review shall be final and binding upon the parties.

The Medical Review Physician shall be familiar with the characteristics of drug tests (sensitivity, specificity, and predictive value), the laboratories running the tests and the medical conditions and work exposures of the employees. The role of the Medical Review Physician will be to review and interpret the positive test results. The Medical Review Physician must examine alternate medical explanations for any positive test results. This action shall include conducting a medical interview with the affected employee, review of the employee's medical history and review of any of the relevant biomedical factors. The Medical Review Physician must review all medical records made available by the tested employee when a confirmed positive test could have resulted from legally prescribed medication.
Section 8. **Laboratory Results:** The laboratory will advise only the employee and the Medical Review Physician of any positive results. The results of a positive drug or alcohol test can only be released to the Employer by the Medical Review Physician once he has completed his review and analysis of the laboratory’s test. The Employer will be required to keep the results confidential and it shall not be released to the general public.

Section 9. **Testing Program Costs:** The Employer shall pay for all costs involving drug and alcohol testing as well as the expenses involved of the Medical Review Physician. The Employer shall also reimburse each employee for their time and expenses, including travel incurred, involved in the testing procedure.

Section 10. **Rehabilitation Program:** Any employee who tests positive for illegal drugs or alcohol, shall be medically evaluated, counseled and referred for rehabilitation as recommended by the EAP Counselor (The EAP Program selected for use in conjunction with this policy will be one agreed to by the employer and the union. It is anticipated that a specific EAP/drug alcohol counselor will be selected and named in this policy.) Employees who successfully complete a rehabilitation program will be retested once every quarter for the following twenty-four (24) months. An employee may voluntarily contact the EAP Counselor and/or may voluntarily enter rehabilitation without having previously tested positive. Employees who enter a rehabilitation program on their own initiative shall not be subject to retesting as outlined above. Employees covered by this policy will be allowed to use their accrued and earned annual leave and/or sick leave for the necessary time off
involved in the rehabilitation program. If an employee, subject to retesting, tests positive during the twenty-four (24) month period, they shall be subject to disciplinary action as per the Department Rules and Regulations and/or Memorandum of Understanding. Any employee testing positive during the twenty-four (24) month period shall be re-evaluated by the E.A.P. counselor to determine if the employee requires additional counseling and/or treatment. The employee must participate in any additional rehabilitation and/or counseling as directed by the E.A.P. counselor. Subsequent to completion of additional counseling and/or treatment, the employee will again be subject to random retesting for a twenty-four (24) month period. If an employee tests positive during this subsequent twenty-four (24) month period, the employee will be subject to discipline as per the Department Rules and Regulations and/or Memorandum of Understanding.

Section 11. Duty assignment after treatment. Once an employee successfully completes rehabilitation, they shall be returned to their regular duty assignment. Once treatment and any follow-up care is completed, and three (3) years have passed since the employee entered the program, the employee’s personnel file shall be purged of any reference to his/her drug or alcohol problem.
Section 12. **Right of Appeal:** The employee has the right to challenge the results of the drug or alcohol tests and any discipline imposed in the same manner that any other Employer action under the terms of this agreement is grievable.

Section 13. **Union held Harmless:** The Employer assumes sole responsibility for the administration of this policy and shall be solely liable for any legal obligations and costs arising out of the provisions and/or application of this collective bargaining agreement relating to drug and alcohol testing. The Union shall be held harmless for the violation of any worker rights arising from the administration of the drug and alcohol testing program.

Section 14. **Changes in Testing Procedures:** The parties recognize that during the life of this agreement, there may be improvements in the technology of testing procedure which provide for more accurate testing. In that event, the parties will bargain in good faith whether to amend this procedure to include such improvements.

Section 15. **Conflict with Other Laws.** This Article is in no way intended to supersede or waive any constitutional or other rights that the employee may be entitled to under Federal, State or local statutes.
APPROVED: ROSS VALLEY FIRE SERVICE

Dated: ___________________________ By: ___________________________

APPROVED: ROSS VALLEY FIREFIGHTERS ASSOCIATION,
IAFF, Local 1775

Dated: ___________________________ By: ___________________________

Stephen Warner
President

2012 Firefighter Mou w exhibits
6/12/2012
CONSENT AND RELEASE FORM
FOR DRUG/ALCOHOL TEST PROGRAM

I acknowledge that I have received a copy of, have been duly informed, and understand the Fire Department’s drug and alcohol testing policy and procedures. I have been provided with information concerning the impact of the use of alcohol and drugs on job performance. In addition, I have been informed on how the tests are conducted, what the test can determine and the consequence of testing positive for drug use.

I have been informed of the Fire Department’s Employee Assistance Program. I understand that if I voluntarily come forward and ask for assistance to deal with a drug or alcohol problem through the Employee Assistance Program, that I will not be disciplined by the Employer.

I understand how drug/alcohol tests are collected and further understand that these are medical tests that are conducted under the auspices of a Medical Review Physician. I understand that the Medical Review Physician will review and interpret any positive test results, and that I will have an opportunity to be interviewed by the Medical Review Physician to review my status, my medical history and any relevant biomedical factors prior to the Fire Department being informed whether I passed or failed the test.

I understand that a confirmed positive drug or alcohol test result will result in my referral to the Fire Department Employee Assistance Program and that I will be required to complete a rehabilitation program. No disciplinary action will be taken against me unless I refuse to take a drug/alcohol test, refuse the opportunity for rehabilitation, fail to complete a rehabilitation program successfully, or again test positive for drugs/alcohol within two (2)
years of completing an appropriate rehabilitation program. I understand that such disciplinary action, as described herein, may include dismissal from the Fire Department.

Printed or Typed Name of Employee

Signature of Employee

Date

C:\wp51\ross-lyn\D&A.tst

2012 Firefighter Mutual exhibits
6/12/2012
### ROSS VALLEY FIRE DEPARTMENT - MANUAL OF OPERATIONS (Exhibit H)

**TITLE:** II. Personnel  
**SECTION NO:** II-5-1.00

**CHAPTER:** 3. Seniority List – Regular Personnel

**ARTICLE:** 1  
**Revised:** 06/08/12

<table>
<thead>
<tr>
<th>Name</th>
<th>Date of Hire</th>
</tr>
</thead>
<tbody>
<tr>
<td>Brian McCarthy</td>
<td>7/1/1976</td>
</tr>
<tr>
<td>Roger Meagor</td>
<td>7/16/1981</td>
</tr>
<tr>
<td>Tom Conroy</td>
<td>7/1/1984</td>
</tr>
<tr>
<td>Greg McGrath</td>
<td>6/11/1985</td>
</tr>
<tr>
<td>John Barry</td>
<td>2/1/1986</td>
</tr>
<tr>
<td>Jim Hanson</td>
<td>7/1/1986</td>
</tr>
<tr>
<td>Craig Carroll</td>
<td>1/11/1988</td>
</tr>
<tr>
<td>Mark Weston</td>
<td>6/1/1988</td>
</tr>
<tr>
<td>David Stasiowski</td>
<td>6/16/1988</td>
</tr>
<tr>
<td>Mark Lui</td>
<td>4/1/1989</td>
</tr>
<tr>
<td>JoAnne Lewis</td>
<td>7/1/1994</td>
</tr>
<tr>
<td>Rick Marshall</td>
<td>9/16/1994</td>
</tr>
<tr>
<td>Jake Peterson</td>
<td>6/1/1996</td>
</tr>
<tr>
<td>Tim Grasser</td>
<td>5/1/1998</td>
</tr>
<tr>
<td>Dan Mahoney</td>
<td>8/16/1999</td>
</tr>
<tr>
<td>Craig Dow</td>
<td>1/1/2000</td>
</tr>
<tr>
<td>Isaac Wilson</td>
<td>11/1/2000</td>
</tr>
<tr>
<td>Helene Drumm</td>
<td>11/1/2000</td>
</tr>
<tr>
<td>Robert Hoggan</td>
<td>11/1/2000</td>
</tr>
<tr>
<td>Jim Popken</td>
<td>1/1/2002</td>
</tr>
<tr>
<td>Rick Addicks</td>
<td>8/8/2002</td>
</tr>
<tr>
<td>Gavin Illingworth</td>
<td>5/1/2003</td>
</tr>
<tr>
<td>Chris Mahoney</td>
<td>1/1/2005</td>
</tr>
<tr>
<td>Scott Porter</td>
<td>1/1/2005</td>
</tr>
<tr>
<td>Sid Jamotte</td>
<td>5/1/2006</td>
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<tr>
<td>Oscar Arenas</td>
<td>5/1/2006</td>
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<tr>
<td>Todd Standfield</td>
<td>5/1/2006</td>
</tr>
<tr>
<td>Aaron Read</td>
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</tr>
<tr>
<td>Robert Bastianon</td>
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</tr>
<tr>
<td>Rick Rosecrans</td>
<td>8/18/2008</td>
</tr>
<tr>
<td>Richard Birmingham</td>
<td>10/1/2008</td>
</tr>
<tr>
<td>Mike Gutierrez</td>
<td>8/15/2010</td>
</tr>
<tr>
<td>Jesse Olivotti</td>
<td>1/1/2012</td>
</tr>
</tbody>
</table>
Article 2

**Captain Promotional Dates:**

<table>
<thead>
<tr>
<th>Name:</th>
<th>Date of Promotion:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Brian McCarthy</td>
<td>2/1/1993</td>
</tr>
<tr>
<td>Roger Meagor</td>
<td>2/1/1993</td>
</tr>
<tr>
<td>Tom Conroy</td>
<td>4/1/1999</td>
</tr>
<tr>
<td>David Stasiowski</td>
<td>5/1/2000</td>
</tr>
<tr>
<td>Jack Barry</td>
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</tr>
<tr>
<td>Jake Peterson</td>
<td>10/1/2001</td>
</tr>
<tr>
<td>Greg McGrath</td>
<td>6/1/2003</td>
</tr>
<tr>
<td>Jim Hanson</td>
<td>3/1/2005</td>
</tr>
<tr>
<td>Mark Weston</td>
<td>3/1/2005</td>
</tr>
<tr>
<td>Rick Marshall</td>
<td>3/1/2005</td>
</tr>
<tr>
<td>Craig Carroll</td>
<td>12/1/2005</td>
</tr>
<tr>
<td>Dan Mahoney</td>
<td>1/1/2006</td>
</tr>
<tr>
<td>Robert Hoggan</td>
<td>4/15/2008</td>
</tr>
<tr>
<td>Tim Grasser</td>
<td>8/7/2008</td>
</tr>
<tr>
<td>Jim Popken</td>
<td>7/16/2010</td>
</tr>
<tr>
<td>Gavin Illingworth</td>
<td>4/1/2011</td>
</tr>
</tbody>
</table>

Article 3

**Battalion Chief Promotional Dates:**

<table>
<thead>
<tr>
<th>Name:</th>
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<tbody>
<tr>
<td>Roger Meagor</td>
<td>5/1/2000</td>
</tr>
<tr>
<td>Brian McCarthy</td>
<td>12/15/2005</td>
</tr>
<tr>
<td>Greg McGrath</td>
<td>4/15/2008</td>
</tr>
<tr>
<td>Jim Hanson</td>
<td>4/1/2011</td>
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</table>
### Sick Leave Balances - as of 7/1/02

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<th>Name</th>
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<tbody>
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<td>Barry, Jack</td>
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<tr>
<td>Carroll, Craig</td>
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<tr>
<td>Conroy, Thomas</td>
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<tr>
<td>Dow, Craig</td>
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</tr>
<tr>
<td>Drumm, Helene</td>
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<tr>
<td>Hanson, James</td>
<td>151.5</td>
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<tr>
<td>Hoggan, Robert</td>
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<tr>
<td>Lui, Mark</td>
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<td>Mahoney, Daniel</td>
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<td>Marshall, Richard</td>
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<tr>
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<tr>
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<tr>
<td>Stasiowski, David</td>
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<td>260</td>
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<td>Wilson, Isaac</td>
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</tr>
</tbody>
</table>

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Per contract, those individuals having over 60 shifts - 1440 hours will have that amount as their cap for retirement/separation payout. See 2002-03 Contract for further details and language.